

Proposed Vision Statement Refinements

10-Year Comprehensive Plan Update ■ Kitsap County ■ May 2, 2006; Revised May 12, 2006



Proposed Vision Statement Refinements

Prepared for:

Kitsap County
Department of Community Development
614 Division Street – MS=36
Port Orchard, WA 98366
Contact: Eric Baker

Prepared by:

Lisa Grueter and Deborah Munkberg, Jones & Stokes

On behalf of:

AHBL
1200 6th Avenue, Suite 1620
Seattle, WA 98101-3123
206.267.2425
Fax 206.267.2429

Jones & Stokes
11820 Northup Way, Suite E300
Bellevue, WA 98005-1946
425.893.6422
Fax 425.822.1079

May 2006

This document should be cited as:
AHBL and Jones & Stokes. 2006. Proposed Vision Statement Refinements. May. (J&S 06075.) Bellevue, WA. Prepared for
Kitsap County.

Table of Contents

Chapter 1. Overview	1-1
1.1. Purpose	1-1
1.2. What is a Vision Statement?	1-1
Chapter 2. Kitsap County Vision Statement and Public Input 2-1	
2.1. Public Input and Proposed Vision Amendments	2-1
2.2. Consistency Review	2-2
Chapter 3. Summary.....	3-1

Tables and Figures

Figure 1-1 Relationship of Vision Statement to other Levels of Planning	1-2
Table 2-1 Vision Statement Amendment Progression	2-5

Appendix

Appendix A: Public Workshop Themes Summary

Chapter 1. Overview

1.1. Purpose

Kitsap County hosted three public vision workshops on March 23, 27 and 28, 2006. A total of 237 people attended the workshops, including 70 on March 23 in Kingston, 104 on March 27 in Silverdale, and 63 on March 28 in Port Orchard. At each workshop, participants reviewed the county's existing vision statements (1998 Comprehensive Plan), and identified potential modifications to these vision statements. Participants were encouraged to emphasize concepts and ideas rather than specific words. In small group discussions of the vision statements, participants were asked to brainstorm comments and were not asked to reach consensus. Small group discussions were reported back to the group as a whole. Workshop participants then were asked to signify their vision preferences by using colored dots to highlight the most important vision elements.

Also between mid-March and early April 2006 the county established a comment period on the scope of the integrated Environmental Impact Statement. The scoping period extended from March 18, 2006 to April 10, 2006. By the deadline, written comments – submitted as letters, emails or web site comment forms – were received from 25 agencies, citizen groups, or individuals.

Based on these outreach efforts, this document identifies potential vision statement adjustments to respond to the key themes that were identified at the Vision Workshop meetings and in scoping comments. A complete summary of the vision workshops is available on the county's Web site at www.MyKitsap.org. Copies of scoping comments are available at Kitsap County's Department of Community Development offices at the contact address and phone number listed on the title page.

1.2. What is a Vision Statement?

A vision statement is an articulation of a community's future:

- “A vision involves articulating when and how things should be accomplished and believing it can be achieved. It is the ability to see the end result.”¹

¹ Washington State Department of Community Development (1991). *Towards Managing Growth in Washington: A Guide to Community Visioning*. Olympia, WA.

- “The purpose of a vision statement is to state your goals clearly so that you can build plans that will, over time, make all the parts of the statement substantially true.”²
- “Purpose and vision statements are short, clear, understandable written statements that identify [an agency’s purpose] and focus efforts and resources towards continuous change and improvement in a specific direction.”³

If implemented effectively, the “visioning” process in planning will:

- Engage community members in creating a shared vision;
- Generate public enthusiasm and support;
- Focus decision-makers on what really matters to the community;
- Result in a comprehensive plan that reflects community values; and
- Garner a commitment towards implementation of the comprehensive plan.

The Vision Statement provides broad guidance that gives directions for more specific activities. In the case of a Comprehensive Plan, the Vision Statement guides goals and policies, which in turn guide implementing regulations and budget resource allocations and finally direct how services are provided “on the ground” or how construction permits are issued. Figure 1-1 identifies this typical broad to specific spectrum in the Comprehensive Plan and implementing activities.

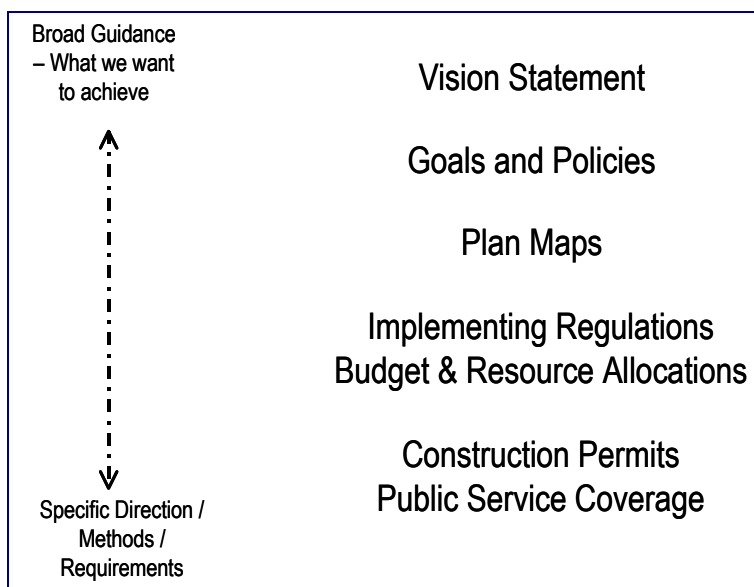


Figure 1-1. Relationship of Vision Statement to other Levels of Planning

² Based on query “what is a vision statement” at www.ask.com.

³ Based on site accessed from www.ask.com; developed by a school district in Michigan.

Chapter 2. Kitsap County Vision Statement and Public Input

2.1. Public Input and Proposed Vision Amendments

Kitsap County’s Vision Statement was adopted in 1998 with its Comprehensive Plan. The Vision Statement focuses on the natural environment, livable urban communities, quality services, range of housing choices, parks/recreation, healthy cities, economic development, civic/cultural activities, rural community character, multi-modal transportation systems, and responsive government (see text box, page 2-3).

At the three vision workshops held in March 2006, citizen input included:

- Specific wording recommendations – e.g. adding a word “accountable” to the vision statement on government,
- General issues and concerns – e.g. support higher and better education, and
- Ideas or examples of successful solutions to community issues – e.g. use low impact development.

Additionally, through a scoping comment period for the Integrated Comprehensive Plan and Environmental Impact Statement, citizens returned comments about planning issues as well as environmental topics.

The Consultant Team reviewed the specific wording recommendations, general issues and concerns, and example solutions from the Vision Workshops as well as the scoping comments and identified key themes, including:

- Natural environment and open space protection and enhancement, balanced with growth
- Consider broader natural environmental context and open space connections
- Rural open space *and* buildings are part of Kitsap’s character
- Define and distinguish urban and rural areas
- Urban communities, livable and healthy, connected, safe and innovative
- Affordable and diverse housing choices

- Economic prosperity, including balanced growth
- Transportation plan that is balanced, measurable and includes road and transit improvements
- New transportation approaches
- Improved ferries and transportation
- Responsive and fair government
- Link and balance all vision elements

These key themes and sample comments that illustrate them are identified in Appendix A.

Based on the specific comments and key themes developed from public input the Consultant team proposes vision statement amendments. Table 2-1 identifies public workshop input and how it relates to the vision statement amendment recommendations. The proposed amendments in this document are intended to update, refine and clarify the vision statements, rather than change direction.

Because the vision statement provides direction and guidance to the Plan goals, policies, and maps, the amendments to the vision statement are likewise broad. *It should be stressed that there were many specific concepts and solutions identified by the workshop participants and in scoping correspondence that are covered in the umbrella of the workshop themes and thus the vision statement amendments, but these specific ideas/solutions should be considered in more detail in remaining Plan amendment steps, e.g. related to goals and policies and implementation strategies.*

2.2. Consistency Review

The Vision Statement with proposed amendments applies to the countywide Comprehensive Plan. As a guide for other countywide and subarea planning efforts, we reviewed the Countywide Planning Policies and Subarea Plans.

An excerpt of the 1998 County Vision Statement is included in the Countywide Planning Policies. This excerpt would need some housekeeping amendments by the BOCC and Kitsap Regional Coordinating Council to reflect the minor 10-Year Plan Update Vision Amendments when in final form. These proposed vision refinements do not markedly change or conflict with the current vision.

The County's adopted and in-progress Subarea Plans include vision statements specific to particular areas of the County and may focus on a subset of issues. However, as broad directive statements we do not believe there are inherent conflicts or incompatibilities with the 10-Year Vision. Subarea Plans will be incorporated into the overall 10-Year Update, including their vision statements.

A VISION FOR THE FUTURE: KITSAP COUNTY 1998 COMPREHENSIVE PLAN WITH PROPOSED AMENDMENTS

Kitsap County has reached a crossroads in its growth and development where many residents, business people and government officials see an opportunity to provide direction and vision for the future growth of Kitsap County.

Despite rapid growth in the past two decades, Kitsap County remains an attractive place to live and work – and its residents want to keep it that way. Yet Kitsap County faces several critical issues that, if misguided, could contribute to a loss of the sense of place that gives Kitsap County its unique character. Some of these issues include the loss of rural character, increasing growth pressures from forces both within Kitsap County and from without, increasing traffic on area roadways, and the implementation of public transit routes and alternative modes of transportation.

Kitsap County absorbed an 87% increase in population between 1970 and 1990 – more than twice the state's growth rate of 42.6%. In the ensuing seven years, Kitsap County grew from 189,731 to 231,969 – a 22% increase between 1990 and 2000. Today, in terms of the number of people per square mile, Kitsap is the second most-dense County in the state next to King County. [Note: Will update this information with the Plan Update process.]

In the face of continued growth, Kitsap County seeks to shape its future in ways that will maintain the quality of life that makes Kitsap County a special place to live and work.

Kitsap County citizens, through an extensive public involvement process, have described how they see their Kitsap County today and tomorrow, and what they do and don't like. They have made it clear what they want Kitsap County to look like 20 years from now.

They envision a future in which our natural systems are protected; the water quality in our lakes, streams and Puget Sound is enhanced; the village character of some of our smaller towns is preserved; the historical nature of our communities is respected in order to preserve our heritage for future generations; a diversified economic base supports good jobs, contributes to healthy downtowns in our cities and affordable housing choices; and the rural appearance of our county is perpetuated.

This vision describes many themes important to the Kitsap community. While the themes are each described, taken as a whole the vision incorporates the idea of balance between the public welfare and private property rights. This vision of the future, which is shared by citizens and elected officials, includes the following elements:

■ **County Government.** An efficient and responsive County government that is accountable and accessible; encourages citizen participation; seeks to operate as efficiently as possible; and works with citizens, governmental entities and Tribes to meet collective needs fairly while respecting individual and property rights that supports education, environmental protection and human services. [Moved up from below.]

■ **Natural Environment.** Protection and enhancement of the Natural ecosystems/natural environment -- including inter-connected wetlands, streams, wildlife habitat, and water quality -- that have been rehabilitated, protected and enhanced and that allow for flexible and innovative development to meet environmental and growth goals. In developed areas, the growth pattern supports conservation of non-renewable energy and minimizes impacts on air quality and climate; and natural resource activities;

■ **Housing.** Residential communities that are attractive/attractive, affordable, diverse, well designed and livable supported by appropriate urban or rural services. A variety of housing choices are available, meeting a full range of resident income levels and preferences. Residents are able to walk between neighborhoods and to community destinations/urban communities, supported by efficient and high quality services and facilities, and providing a range of housing choices;

■ **Open Space.** An open space network – including greenbelts, wildlife habitat, forested areas, and active and passive parks – that is Creation of a system of accessible, inter-connected open space, parks and greenbelts, that provides opportunities for recreation and that defines and distinguishes urban and rural areas give structure and separation to urban areas;

■ **Urban Areas.** Healthy/Healthy cities/urban areas that are the region's centers for diverse employment and housing opportunities, all levels of education, affordable housing choices, and civic and cultural activities;

■ **Rural Areas.** Rural areas and communities where unique historical characters, appearances, functions, and pioneering spirits are retained and enhanced. Natural resource activities, such as forestry, agriculture, and mining continue to contribute to the rural character and economy. Rural recreation opportunities are enhanced, including equestrian facilities, trails, and others; Maintenance of the traditional character, appearance, functions and lifestyles of Kitsap County's rural communities and areas;

■ **Cultural Resources.** Historic and archaeological resources that have been recognized and preserved for future generations;

■ **Economic Development.** A vital/stable, prosperous and diversified economy that provides living wage jobs for residents, supported by adequate land for a range of employment uses and that encourages accomplishment of local economic development goals;

■ **Public Services and Facilities.** Public services and facilities – including, but not limited to, parks and recreation, law enforcement, fire protection, emergency preparedness, water/sewer, roads, transit, nonmotorized facilities, ferries, stormwater, education, library services, health and human services, energy, telecommunications, etc. – are provided in an efficient, high-quality and timely manner by the County and its partner agencies. Public services and facilities are monitored, maintained and enhanced to meet quality service standards;

■ **Transportation.** Creation of an efficient, flexible, and coordinated multi-modal transportation system – including roads, bridges and highways, ferries, transit, and opportunities for non-motorized travel – that provides efficient access/interconnectivity and mobility for county residents and supports our urban and rural land use pattern; and

This vision has guided development of this Comprehensive Plan. Its policies give direction for managing future growth consistent with our desired future and quality of life. A key strategy to accomplish this vision is the intention to encourage future urban growth in areas within incorporated cities and in unincorporated areas that are already characterized by urban growth with existing and planned services and facilities. These actions will work to strengthen our natural environmental and rural character, and are geared to reduce taxpayer costs by focusing the expenditure of public funds, encouraging concentrated development where appropriate, and increasing our choices for housing and jobs. This Plan recognizes the complexities involved in balancing historical patterns of growth with a preferred vision of the future and legal requirements. It recognizes that some tradeoffs must be made to balance the costs with the gains, that flexibility is necessary to adapt to changing conditions, [that periodic vision and Plan evaluation are appropriate](#), and that at all times the Plan must reflect the long-term goals of the people living and working here.

Table 2-1. Vision Statement Amendment Progression

1998 Vision Statement	Specific Wording Suggestions ⁴	Key Themes	Recommended Revised Vision Statement	Comments
<p>A. Protection and enhancement of the natural environment, including wetlands, streams, wildlife habitat, water quality and natural resource activities.</p>	<p>Recognize cultural resources (2 dots) Recognize historic resources Need more about habitat and aspects such as connecting corridors; very important (13 dots) Greenhouse gases/global warming; need for another statement? (9 dots) Add "rehabilitation" (utilize grants for cost); more than just "enhancement" (4 dots) Revision: Wildlife corridors (5 dots) Revision: Whole ecosystems (5 dots) Clarify "natural resources"—part of balance (1 dot) Protect the natural environment Remove "enhancement" (3 dots) Keep "enhancement"</p>	<p>Natural environment and open space protection and enhancement, balanced with growth Consider broader natural environmental context and open space connections</p>	<p>A. Natural Environment. Natural ecosystems -- including inter-connected wetlands, streams, wildlife habitat, and water quality -- that have been rehabilitated, protected and enhanced and that allow for flexible and innovative development to meet environmental and growth goals. In developed areas, the growth pattern supports conservation of non-renewable energy and minimizes impacts on air quality and climate;</p>	<p>Cultural and historic resources -- see new statement "I" below. Habitat and corridors -- added Global warming -- energy conservation and climate added Rehabilitation -- added Natural resources -- see concept moved and expanded under new "F" below.</p>

⁴ Many Vision Workshop small groups had numerous general statements under the heading of "amend" or "revise". The items in this column are what we perceived to be the most specific comments from the small groups that fit into the vision context. The other more general statements/concepts and the specific solutions are intended to be captured under the umbrella of workshop themes in the next column.

1998 Vision Statement	Specific Wording Suggestions ⁴	Key Themes	Recommended Revised Vision Statement	Comments
<p>B. Attractive, well designed and livable urban communities, supported by efficient and high quality services and facilities, and providing a range of housing choices.</p>	<p>Add “and rural” after “livable urban” to consider balancing natural resources and housing Add “rural” or change “urban” to “livable” (3 dots) Delete “urban” Add “affordable” between “attractive” and “well designed” (9 dots) Add “recreation activities” after “facilities” (6 dots) Add “rural” to “urban” communities (4 dots) Adequate and timely services (3 dots) Add vision statement regarding alternate forms of energy (2 dots) Walkability and safety, e.g., widen shoulder (15 dots) Recognize and allow free market economy (2 dots) Add livable “for everyone” Make “livable” for everyone Based on sound economic principles Take out “urban” (1 dot)</p>	<p>Urban communities, livable and healthy, connected, safe and innovative Affordable and diverse housing choices</p>	<p>B. Housing. Residential communities that are attractive, affordable, diverse, and livable supported by appropriate urban or rural services. A variety of housing choices are available, meeting a full range of resident income levels and preferences. Residents are able to walk between neighborhoods and to community destinations;</p>	<p>“Livable urban and rural” – statement applies to all residential communities Add affordable – added Add recreation – see new statement “J” Adequate and timely – see new statement “J” Add alternate forms of energy – see revised “A” statement Sound Economic Principles, Recognize free market economy – see revised “E” – prosperous and Stable added Livable for everyone – applies to all residential communities Walkability – see new third sentence.</p>
<p>C. Creation of a system of open space, parks and greenbelts, that provide opportunities for recreation and that give structure and separation to urban areas.</p>	<p>Include wildlife to Vision Statement “C” (1 dot) Maintenance “Preserve” or “improve” in addition to “creation” Specify types of recreation Add language to ensure function of park remains over time Restructure/reorganize to emphasize parks as separate from open space and green belts (7 dots) Creation and maintenance of park/open space system (1 dot)</p>	<p>Natural environment, open space and parks Define and distinguish urban and rural areas</p>	<p>C. Open Space. An open space network – including greenbelts, wildlife habitat, forested areas, and active and passive parks – that is accessible, interconnected, provides opportunities for recreation and defines and distinguishes urban and rural areas;</p>	<p>Add wildlife – concept added Not just creation, also maintenance, preservation and improvement – “creation” removed; statement applies to any aspect of open space Types of Recreation, Function of Parks, Emphasize Parks – clarified passive and active parks</p>

1998 Vision Statement	Specific Wording Suggestions ⁴	Key Themes	Recommended Revised Vision Statement	Comments
<p>D. An efficient and responsive government that works with citizens, governmental entities and Tribes to meet collective needs fairly; and that supports education, environmental protection and human services.</p>	<p>“Accountable” (4 dots) “Emergency preparation” (2 dots) High quality (2 dots) Name police specifically under human services Telecommunications service All levels of education Add “while respecting individual rights” after “fairly” (19 dots) Cost effective/fiscal responsibility (4 dots) Balance collective and individual needs (2 dots) Accessible government, convenient and local to all parts of county (2 dots) Revisions: Responsible “county” government Deletions: Delete text after “fairly” Add “public services” and “human services” (4 dots) Add “property rights” between “environmental protection” and “human services” (4 dots) Add “community” and “private” to “property rights” Remove “efficient” and replace with “friendly” Remove “efficient” and focus on “responsive”</p>	<p>Responsive and fair government</p>	<p>D. County Government. County government that is accountable and accessible; encourages citizen participation; seeks to operate as efficiently as possible; and works with citizens, governmental entities and Tribes to meet collective needs fairly while respecting individual and property rights.</p>	<p>Accountable – added Emergency Preparation, police, education, telecommunications – see new Statement “J”. High quality – see new Statement J. Respecting individual rights, balance collective and individual needs – added Cost effective – concept emphasized in final phrase Accessible – added “County” government – added Delete after “fairly” – separated public services to new Statement “J”.</p>
<p>E. A vital and diversified economy that provides living wage jobs for residents, supported by adequate land for a range of employment uses and that encourages accomplishment of local economic development goals.</p>	<p>Add environmentally sound industries (air quality emission standards above current levels) as a value (food and fiber/agriculture) (3 dots) New vision element based on 5 economic priorities (11 dots): O Achieve economic stability O Provide economic growth O Provide growth with economic efficiencies O Provide growth with economic security O Provide for economic freedom</p>	<p>Economic prosperity</p>	<p>E. Economic Development. A stable, prosperous and diversified economy that provides living wage jobs for residents, supported by adequate land for a range of employment uses and that encourages accomplishment of local economic development goals.</p>	<p>Environmental/air quality – see revised “A” Food/agriculture – see “F” below. Economic priorities – added “stable” and “prosperous” to address stability, security, growth, etc.</p>

1998 Vision Statement	Specific Wording Suggestions ⁴	Key Themes	Recommended Revised Vision Statement	Comments
<p>F. Maintenance of the traditional character, appearance, functions and lifestyles of Kitsap County's rural communities and areas.</p>	<p>Enhance (not maintain) character Promote/maintain/recognize historic/pioneering spirit of county (2 dots) Attempt to maintain (1 dot) Define "rural" (4 dots) Add farms and rural communities (1 dot) Add "and urban" to "communities and areas" County's communities and "rural areas" (1 dot)</p>	<p>Rural open space and buildings are part of Kitsap's character</p>	<p>F. Rural Areas. Rural Areas. Rural areas and communities where unique historical characters, appearances, functions, and pioneering spirits are retained and enhanced. Natural resource activities, such as forestry, agriculture, and mining continue to contribute to the rural character and economy. Rural recreation opportunities are enhanced, including equestrian facilities, trails, and others;</p>	<p>Enhanced, not maintain – say retain and enhance Recognize historic/pioneering spirit – added Farms – see added sentence about agriculture Add urban – see separate urban statement "H" to address different characters. General statement on cultural and historic added as new "I" to apply to urban and rural.</p>
<p>G. Creation of an efficient multi-modal transportation system, including roads and highways, ferries, and opportunities for non-motorized travel, that provides efficient access and mobility for county residents and supports our land use pattern.</p>	<p>Vision should include measurable goals for more efficient transportation (10 dots) Ever-evolving, maintained and enhanced Add the word "coordination" Delete the word "creation" Focus on pedestrian connections/bicycle improvements and interconnectivity between developments (10 dots) Efficient and environmentally sensitive transportation system (5 dots) Add economic development (1 dot) Revisions: Flexible system Revisions: Focus transit upon corridors/centers that are both feasible and financially feasible</p>	<p>Transportation plan that is balanced, measurable and includes road and transit improvements New transportation approaches Improved ferries and transportation</p>	<p>G. Transportation. An efficient, flexible, and coordinated multi-modal transportation system – including roads, bridges and highways, ferries, transit, and non-motorized travel – that provides interconnectivity and mobility for county residents and supports our urban and rural land use pattern; and</p>	<p>Maintenance and enhancement and Measurable – monitoring and evaluation of all services in new "J"; also evaluation of whole vision added to concluding paragraph (see new statements below) Coordinated – added Creation – removed Efficient system – maintained Environmentally sensitive – introductory sentence to all vision statements clarified to say all statements are balanced. This includes natural environment and transportation as well as all other topics. Flexible – added Focus transit where feasible – transit added. Focus of transit in areas will be part of policy discussion in later Plan Update steps.</p>

1998 Vision Statement	Specific Wording Suggestions ^a	Key Themes	Recommended Revised Vision Statement	Comments
<p>H. Healthy cities that are the region's centers for employment, affordable housing choices, and civic and cultural activities.</p>	<p>Add recreation and open space</p> <p>Civic and cultural: well-connected (transportation), public spaces, community centers, drug free (14 dots)</p> <p>Housing: diversity in size, type, affordability, ownership vs. rental (8 dots)</p> <p>Healthy: safety, environmental, economic vitality (7 dots)</p> <p>Employment: good paying jobs, diverse options, includes telecommuting (4 dots)</p> <p>Affordable and variety of housing choices (13 dots)</p>	<p>Urban communities, livable and healthy, connected, safe and innovative</p> <p>Affordable and diverse housing choices</p>	<p>H. Urban Areas. Healthy urban areas that are the region's centers for diverse employment and housing opportunities, all levels of education, and civic and cultural activities;</p>	<p>Recreation and open space – see revised “C” and new “J” that apply to all urban and rural areas.</p> <p>Well connected – see revised “G” that applies to urban and rural</p> <p>Housing affordability/choices and employment diversity – added/maintained</p> <p>Safety – see new “J”</p> <p>Telecommuting – part of diverse employment; a more specific issue for policies in later Plan Update steps.</p>
<p>All Statements</p>	<p>Make statements less wordy</p> <p>Make fewer number of vision statements</p> <p>Vision should reflect real issues; failures and monitoring to establish corrections (1 dot)</p> <p>Vision should reflect actual goals (1 dot)</p>	<p>Link and balance all vision elements</p>		<p>Dense language more streamlined and multiple concepts split into separate statements</p> <p>Vision evaluation addressed in summary paragraph after vision statements</p> <p>Goals will be addressed in upcoming Plan Update steps.</p>

1998 Vision Statement	Specific Wording Suggestions ⁴	Key Themes	Recommended Revised Vision Statement	Comments
New Statements			<p>I. Cultural Resources. Historic and archaeological resources that have been recognized and preserved for future generations;</p> <p>J. Public Services and Facilities. Public services and facilities – including, but not limited to, parks and recreation, law enforcement, fire protection, emergency preparedness, water/sewer, roads, transit, nonmotorized facilities, ferries, stormwater, education, library services, health and human services, energy, telecommunications, etc. – are provided in an efficient, high-quality and timely manner by the County and its partner agencies. Public services and facilities are monitored, maintained and enhanced to meet quality service standards;</p> <p><i>Added Introductory Sentences: <u>This vision describes many themes important to the Kitsap community. While the themes are each described, taken as a whole the vision incorporates the idea of balance between the public welfare and private property rights.</u></i></p> <p><i>Addition to Concluding Paragraph: This Plan recognizes the complexities involved in balancing historical patterns of growth with a preferred vision of the future and legal requirements. It recognizes that some tradeoffs must be made to balance the costs with the gains, that flexibility is necessary to adapt to changing conditions, <u>that periodic vision and Plan evaluation are appropriate</u>, and that at all times the Plan must reflect the long-term goals of the people living and working here.</i></p>	<p>Cultural: See above comments under “A” and “F”</p> <p>Public Services and Facilities – Combines concepts from current “B” and “D”</p> <p>Balancing – see various comments under most vision elements to balance with other ideas especially environmental protection</p> <p>Monitoring – see comments applicable to all statements</p>

Chapter 3. Summary

Based on our review, we conclude that Kitsap County's Vision Statement provides a strong foundation for the 10-Year Comprehensive Plan Update. We recommend that the County maintain the direction provided in the Vision Statement, with refinements identified through the public workshops, rather than a fundamental change in direction. The proposed amendments in this document are intended to update, refine and clarify the vision statements, rather than change direction.

The proposed amended vision statement should be reviewed by the Kitsap County Board of County Commissioners and Planning Commission, and provided to citizens on the County website as well as at the time of the next workshops on Land Use Alternatives in May 2006.

Appendix A Vision Workshop: Vision Themes

Kitsap County is reviewing and updating its 1998 Comprehensive Plan to address a new horizon year of 2025 and to accommodate growth for the next 20 years. As part of the process, the county started by re-examining the Vision Statement that describes Kitsap County 20 years in the future. The Vision Statement is intended to guide Comprehensive Plan goals, policies, and plan maps.

Kitsap County asked for public input about its Comprehensive Plan Vision Statement at public workshops in late March 2006. Also between mid-March and early April 2006 the county established a comment period on the scope of the integrated Comprehensive Plan/Environmental Impact Statement. Based on these outreach efforts, this document summarizes common themes found in the public comments.

For more information, please see the website MyKitsap.org, or contact Kitsap County's Department of Community Development at the contact address and phone number listed on the title page of this document.

Themes: North Kitsap

Theme	Sample Comments
Natural environment and open space protection and enhancement, balanced with growth	Flexibility in development to retain natural systems; utilizing low impact development (30 dots) Protection and enhancement of the natural environment, including wetlands, streams, wildlife habitat, water quality and natural resource activities. (18 dots) Creation of a system of open space, parks and greenbelts, that provide opportunities for recreation and that give structure and separation to urban areas. (12 dots) Keep natural environments natural (18 dots) Don't sacrifice critical areas for growth (Scoping Comments) County knows about watershed sensitivity, and it's time to plan appropriately (Scoping Comments) Want large, free public parks, wilderness spaces and bike trails (Scoping Comments)

Theme	Sample Comments
Livable and healthy urban areas and cities	<p>Attractive, well designed and livable urban communities, supported by efficient and high quality services and facilities, and providing a range of housing choices. (17 dots)</p> <p>Healthy cities that are the region's centers for employment, affordable housing choices, and civic and cultural activities. (11 dots)</p> <p>Discourage public outdoor lighting that shines upward, creates glare, or intrudes on private property, or is excessively bright (Scoping Comments)</p> <p>With cost of homes, need to tear down or build on new land. Charm and character are first victims (Scoping Comments)</p> <p>Mandate underground utilities for new buildings and put existing utilities underground too to improve maintenance and avoid outages (Scoping Comments)</p>
Rural open space and buildings	<p>Rural, wooded parks, barns, buildings, recreation, farmland (19 dots)</p> <p>Maintain rural character of County through continuing current density designations (Scoping Comments)</p>
Transportation plan that is balanced, measurable and includes road and transit improvements	<p>Vision should include measurable goals for more efficient transportation (10 dots)</p> <p>Creation of an efficient multi-modal transportation system, including roads and highways, ferries, and opportunities for non-motorized travel, that provides efficient access and mobility for county residents and supports our land use pattern. (7 dots)</p> <p>Balance transit access with roadway needs and coordination with existing systems (7 dots)</p> <p>Focus on roadway improvements (6 dots)</p> <p>Audit at regular intervals for transit (6 dots)</p> <p>Minimize development impacts on traffic and pollution. No sprawl. (Scoping Comments)</p> <p>Need alternative to auto north-south on peninsula (tail conduit). (Scoping Comments)</p>
Responsive government	<p>An efficient and responsive government that works with citizens, governmental entities and Tribes to meet collective needs fairly; and that supports education, environmental protection and human services. (8 dots)</p> <p>Let citizens decide which city to join; don't designate future Bremerton expansion areas that should belong to Silverdale. (Scoping Comments)</p> <p>Well being of community should take precedence over private property rights (Scoping Comments)</p>
Economic prosperity with balance	<p>Industry that fits within geographic constraints (7 dots)</p> <p>Commercial opportunities – grow tourist industry and protect natural features (Scoping Comments)</p> <p>Economic development is focused on quick easy solutions. Make a marketing effort to attract high-tech clean businesses. Offer incentives. (Scoping Comments)</p>
All vision elements should be linked and balanced	<p>Linking vision statements and maintaining balance (13 dots)</p>

Themes: Central Kitsap

Theme	Sample Comments
Consider broader natural environmental context and open space connections	<p>Need more about habitat and aspects such as connecting corridors; very important (13 dots)</p> <p>Greenhouse gases/global warming; need for another statement? (9 dots)</p> <p>Low impact development (7 dots)</p> <p>Zoning: protecting existing spaces designated for park/green space and avoiding future development, durable protection, in perpetuity (18 dots)</p> <p>Continue to put a high priority on Critical Aquifer Recharge Areas (Scoping Comment)</p> <p>Support protection of the environment. Keep trees and natural areas as in natural condition as possible. (Scoping Comments)</p> <p>Put controls in place to prevent complete desecration and destruction of environment and natural resources (Scoping Comments)</p>
Urban communities, livable and healthy, connected, safe and innovative	<p>Attractive, well designed and livable urban communities, supported by efficient and high quality services and facilities, and providing a range of housing choices.</p> <ul style="list-style-type: none"> ▪ Add "affordable" between "attractive" and "well designed" (9 dots) ▪ Add "recreation activities" after "facilities" (6 dots) <p>Walkability and safety, e.g., widen shoulder (15 dots)</p> <p>Healthy relates to wastewater, stormwater, composting toilets, new technologies that tie into infrastructure (7 dots)</p> <p>Civic and cultural: well-connected (transportation), public spaces, community centers, drug free (14 dots)</p> <p>Concerned about development without safe pedestrian accessibility (Scoping Comments)</p>
Affordable and diverse housing	<p>Housing: diversity in size, type, affordability, ownership vs. rental (8 dots)</p> <p>Healthy: safety, environmental, economic vitality (7 dots)</p> <p>Provide affordable housing for seniors and others (Scoping Comments)</p>
New transportation approaches	<p>Privatize bus system and ferries (10 dots)</p> <p>Synchronize stop lights (7 dots)</p> <p>Small general aviation airports at north end and southwest corner to augment speedy access and evacuation (7 dots)</p> <p>Bridge or tunnel to Bainbridge (18 dots)</p> <p>Focus on pedestrian connections/bicycle improvements and interconnectivity between developments (10 dots)</p> <p>Consider sidewalks and bike trails as an integral part of future planning (Scoping Comments)</p>
Define and distinguish urban and rural areas	<p>Maintain clear separation between urban and rural areas using green/open space (16 dots)</p> <p>Retain each community's historic significance (8 dots)</p> <p>DNR forests to stay intact/replanted (11 dots)</p>

Theme	Sample Comments
Fair governance	<p>An efficient and responsive government that works with citizens, governmental entities and Tribes to meet collective needs fairly; and that supports education, environmental protection and human services.</p> <p>Add “while respecting individual rights” after “fairly” (19 dots)</p> <p>Property tax relief for senior citizens (Scoping Comments)</p>
Economic prosperity with balance	<p>Concentrate on growing a society that supports residents through well-planned employment opportunities (Scoping Comments)</p> <p>Cultural and economic role of salmon resources is being overlooked (Scoping Comment)</p>

Themes: South Kitsap

Themes	Sample Comments
Improved ferries and transportation	<p>Improved Southworth to Seattle ferry routes for passenger and car (35 dots)</p> <p>Include transportation plans for Southworth ferry (7 dots)</p> <p>Evaluate road and transportation needs to accommodate growth (Scoping Comments)</p>
Economic prosperity	<p>New vision element based on 5 economic priorities (11 dots):</p> <ul style="list-style-type: none"> ▪ Achieve economic stability ▪ Provide economic growth ▪ Provide growth with economic efficiencies ▪ Provide growth with economic security ▪ Provide for economic freedom <p>Recognize existing rural industry and capture more rural industry, e.g., telecommunications (5 dots)</p> <p>Make areas attractive to employees to locate (14 dots)</p> <p>Streamline permitting (20 dots)</p> <p>Attractive, well designed and livable urban communities, supported by efficient and high quality services and facilities, and providing a range of housing choices. (5 dots)</p>
Affordable and varied housing choices	<p>Affordable and variety of housing choices (13 dots)</p>
Natural environment, open space and parks	<p>Protection and enhancement of the natural environment, including wetlands, streams, wildlife habitat, water quality and natural resource activities. (8 dots)</p> <p>Creation of a system of open space, parks and greenbelts, that provide opportunities for recreation and that give structure and separation to urban areas. (7 dots)</p> <p>Restructure/reorganize to emphasize parks as separate from open space and green belts (7 dots)</p>